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MEMORANDUM FOR: Director of Personnel

SUBJECT

: Agency Image

- 1. In the early 1960's the Agency conducted a "100 Universities Program" under the auspices of the Office of Personnel. Senior officers traveled to selected schools for talks and seminars to aid students and faculty members in better understanding the Agency and its mission and role in foreign affairs. The program was considered a success but was terminated when anti-Agency sentiment began to develop among student groups in the mid-sixties.
- 2. A program such as this seems to be an excellent vehicle for improving the Agency's image. We have many capable officers who are experts in a variety of fields. Such individuals gain respect for the Agency because of their personal expertise. Also, demonstrating expert knowledge about professional matters reduces the likelihood of Agency officers getting involved defensively in the more mundane polemics about the role of CIA.

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HAROLD L. BROWNMAN
Deputy Director
for
Management and Services

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